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LEADING MANUFACTURER IN HERMETIC COMPRESSOR FOR REFRIGERATION & AIR CONDITIONING SINCE 1980

29 November 2022

Subject: Implementation plan to resolve C sign caution

To: The President of the Stock Exchange of Thailand

Kulthorn Kirby would like to inform the implementation of a plan to resolve C sign caution due to the company's shareholder's equity being less than 50 percent of paid-up capital for the financial statement ended on September 30, 2022. The public presentation was held on November 28, 2022 and the meeting details can be summarized as follows:

Cause of Problem

For 9 months of 2022, the company has a net loss of 218 million baht and an accumulative loss of 3,416 million baht resulting in the company's shareholder's equity at -85 million baht which is less than 50 percent of the paid-up capital of 1,500 million baht.

Implementation plan

- 1. Revalue Machine
- 2. Sell off two plots of Land
- 3. Rent out two warehouses:
 - Thap Yao warehouse
 - Chalong Krung warehouse

Please be informed accordingly and consider further dissemination to investors.

COMPA

SSINDSU DING

Your Sincerely,

Kulthorn Kirby Public Company Limited

(Mr Titisak Simakulthorn)

President