Form of Proxy, Form C.

-----------------

Made at..........................................................

Date ........Month................Year..................

(1) I/We ................................................................................................ nationality.........................

residing/located at No.................... Road .............................................. Tambol/Kwaeng............................

Amphur/Khet................................................... Province ....................................... Postal Code.......................

in our capacity as the custodian for ...............................................................................,

being a shareholder of Kulthorn Kirby Public Company Limited, holding ........................... shares in total which are entitled to cast........... votes as follows:

ordinary shares :............................ shares in total which are entitled to cast ................... votes; and

preferred shares :........................... shares in total which are entitled to cast .................. votes,

(2) We wish to appoint

(1) ................................................................................................ age ............................... years,

residing/located at No ................., ........................... Road, Tambol/Kwaeng ..........................,

Amphur/Khet ..............................., Province .............................., Postal Code ........................, or

(2) ................................................................................................ age ............................... years,

residing/located at No ................., ........................... Road, Tambol/Kwaeng ..........................,

Amphur/Khet ..............................., Province .............................., Postal Code ........................, or

(3) ................................................................................................ age ............................... years,

residing/located at No ................., ........................... Road, Tambol/Kwaeng ..........................,

Amphur/Khet ..............................., Province .............................., Postal Code ........................,

any one of them as our proxy to attend and vote on our behalf at the 2026 Annual General Meeting of Shareholders to be held on 31 July 2026 at 10.00 hrs., the Meeting will be hold in form of electronic media (E-AGM), or such other date, time and place as may be adjourned.

(3) We authorise our proxy to attend the meeting and cast the votes on our behalf in the following manner:

☐ The voting right in all the voting shares held by us is granted to the proxy.

☐ The voting right in part of the voting shares held by us is granted to the proxy as follows:

☐ Ordinary shares :............ shares in total, which are entitled to cast ................. votes; and

☐ Preferred shares :........... shares in total, which are entitled to cast ................... votes,

Total :.......... votes

(4) We authorise our proxy to cast the votes on our behalf at the above meeting in the following manner:

☐ Agenda no. 1 To acknowledge the minutes of the 2024 Annual General Meeting of Shareholders.
(The agenda is for acknowledge; the meeting's resolution is not required)

☐ Agenda no. 2 To acknowledge the Company's 2025 operating result.
(The agenda is for acknowledge; the meeting's resolution is not required)

☐ Agenda no. 3 To consider and approve the Company's consolidated financial statements for the fiscal year ended 31 December 2025.

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 4 To consider and approve the omission of the appropriation of net profit as a legal reserve and the omission of dividend payment for the operating results of the year 2025

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 5 To consider and approve the election of directors replacing those retire by rotation.

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Appoint all directors

☐ Approve ☐ Disapprove ☐ Abstain

☐ Appointment of any director(s)

Name of Director : Mr. Sutas Simakulthorn

☐ Approve ☐ Disapprove ☐ Abstain

Name of Director : Mr. Somlak Jiamtiranat

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 6 To consider and approve the determination of the director's remuneration and sub-committee's remuneration for the year 2026.

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 7 To consider and approve the appointment of the auditor, and determination the auditor's remuneration for the year 2026.

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 8 To consider and approve the amendment to the Company's Articles of Association.

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

☐ Agenda no. 9 Others business (if any)

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve ☐ Disapprove ☐ Abstain

(5) If the votes which the proxy casts on any agenda conflict with my/our specified instruction in this proxy form, those votes are invalid and will be regarded as having not been cast by me/us in my/our capacity as the shareholder.

(6) If my/our instruction on voting is not expressly or clearly indicated on any agenda, the meeting considers or resolves on any matter other than those stated above, or there is any change or addition to the relevant facts, then the proxy will be entitled to cast the votes on my/our behalf at his/her own discretion.

Any acts or performance caused by the proxy at the above meeting, except voting in contravention of my/our instruction, shall be deemed as my/our acts and performance in all respects.

Signed………………………………………… Grantor

(……………………………………….. )

Signed………………………………………… Grantee

(……………………………………….. )

Signed………………………………………… Grantee

(……………………………………….. )

Signed………………………………………… Grantee

(……………………………………….. )

<u>Remarks</u>

1. This Form C. is used only if the shareholder whose name is in the shareholders' register is an offshore investor who appoints a local custodian in Thailand to keep his/her shares in the custody
2. The necessary evidence to be enclosed with this proxy form is:

   (1) the power-of-attorney granted by the shareholder to the custodian by which the custodian is appointed to sign the proxy form on the shareholder's behalf; and

   (2) a certification that the authorized signatory of the proxy form is licensed to operate the custodial business
3. A shareholder may grant a proxy to only one person. The number of shares held by a shareholder may not be divided into several portions and granted to more than one proxy in order to divide the votes.
4. As regards the agenda to appoint directors, the meeting may consider appointing the entire board or any director(s).
5. In case there is other business to be discussed in addition to those specified above, the grantor may make additional authorization in the Attachment to Proxy Form

Attachment to Proxy Form C

A proxy is granted by a shareholder of Kulthorn Kirby Public Company Limited.

For the 2026 Annual General Meeting of Shareholders to be held on 31 July 2026 at 10.00 hrs., the Meeting will be hold in form of Hybrid meeting, whereby the shareholders will participate the meeting via electronic media (E-AGM), or such other date, time and place as may be adjourned.

-----------------

☐ Agenda no .................. re :..........................................................................................

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve with ..... votes ☐ Disapprove with ..... votes ☐ Abstain with ..... votes

☐ Agenda no .................. re :..........................................................................................

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve with ..... votes ☐ Disapprove with ..... votes ☐ Abstain with ..... votes

☐ Agenda no .................. re :..........................................................................................

☐ (a) The proxy is entitled to cast the votes on my/our behalf at its own discretion.

☐ (b) The proxy must cast the votes in accordance with the following instructions:

☐ Approve with ..... votes ☐ Disapprove with ..... votes ☐ Abstain with ..... votes

☐ Agenda no ............. re :Appointment of directors )Continued(

Name of Director ..........................................................................................

☐ Approve with ..... votes ☐ Disapprove with ..... votes ☐ Abstain with ..... votes

Name of Director ..........................................................................................

☐ Approve with ..... votes ☐ Disapprove with ..... votes ☐ Abstain with ..... votes

Name of Director ..........................................................................................

☐ Approve with ..... votes ☐ Disapprove with ..... votes ☐ Abstain with ..... votes

Name of Director ..........................................................................................

☐ Approve with ..... votes ☐ Disapprove with ..... votes ☐ Abstain with ..... votes

Name of Director ..........................................................................................

☐ Approve with ..... votes ☐ Disapprove with ..... votes ☐ Abstain with ..... votes